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Director of Training

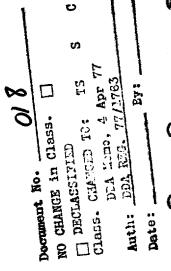
19 November 1958

Chief, Plans and Policy Staff

Clandestine Services Senior Officers Course

	1. In accordance with your instructions I have reviewed the	
25X1A	papers received from containing comments by	
	DD/P officials relating to the Clandestine Services Senior Officers	
	Course. In addition I have had personal meetings on the subject	
	with various area Division Chiefs. Memoranda for the Record	25X1A
,	covering personal meetings with Mr. J. C.	
25X1A	King, C/WH;	
	are attached. Also attached are Memoranda for the Record covering	
	discussions on the subject with	25X1A
25X1A	of OTR.	

2. The recommended objectives for the course are:



- (a) To provide the Clandestine Services with a professional classified forum for the exchange of operational techniques to increase the Station Chiefs' ability to cope with problems involving operational and administrative policy.
- b) To examine and review selected concepts and policy matters which arise in the field at the Chief or Deputy Chief of Station or Base level.
- (c) To discuss and apply practical solutions to the more intricate and involved operational problems and situations which confront the senior Clandestine Services officers in the field.
- (d) To examine and discuss executive management and administrative policy problems which have

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broad implications in our relations with foreign governments, nationals, and other U.S. Government agencies in the field.

Chiefs,	The consensus of the Clandestine Services area Division and my own recommendations based on personal experience following subjects, which are sufficiently broad to natters of considerable interest, would be desirable for ontent:
	Audio Surveillance Management
مان سامان	Agreed Activities
V	Executive Management and Finance Responsibilities
	Protocol and Overseasmanship
	TSS Support
	Station Relationship with Adjacent Areas and Stations
V	Normal Problems and Difficulties
4. Intellige	It was originally suggested that coverage of the Russian ence Service, Satellite Services, and the

25X1A

25X1C

programs would be desirable for a course of this kind. However, in the opinion of some of the area Division Chiefs, this coverage should be eliminated, for most senior officers have sufficient knowledge of these subjects and inclusion in the course would be repetitive or redundant.

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25X1A	5. as you will note from the Memorandum for the	
	Record, was of the opinion that the discussions should be conducted by such speakers as Lyman Kirkpatrick,	25X1A
25X1A	Colonel L. K. White, Gordon Stewart, James	20/(1/
	Gerrison, Dr. Tietjen, and These officers could	25X1/
	discuss from firsthand knowledge the Station Chiefs' individual	
	or common problems and could, with the contribution of other Station Chiefs in attendance, suggest desired solutions.	
	6. There is a difference of opinion regarding the time schedule for the course. Some prefer a concentrated full-time one-week course, while others suggest a course that would run as long as three weeks with class sessions being held on only two or three mornings per week. The latter scheduling would permit area Division Chiefs, their Deputies, and their Executive Officers to attend lectures of special interest that relate to their specific problems, and also allow sufficient time daily to work in their offices on assigned functions and responsibilities. The two or three days' attendance per week appears to be the better method. However, I would suggest that attendance be mandatory, for those who do attend would desire the benefit of total counsel from all Division Chiefs. In this manner, greater contribution would be effected.	
25X1A	7. Before further progress can be made on the establishment of the Clandestine Services Senior Officers Course, positive determinations should be made concerning the speakers and the scheduling of the course. You may wish to discuss these problems with in order that we may have a common understanding and an established base on which we can proceed with the detailed planning.	
	Comment of the second	
		25X1A
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